

GARY LOCKE
Governor



STATE OF WASHINGTON
OFFICE OF THE GOVERNOR

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March 20, 2003

Mr. Charlie Hall, President
General Dynamics Land Systems
38500 Mound Road
Sterling Heights, MI 48310-3200

Dear Mr. Hall:

I am writing to express my enthusiastic support for selecting Washington State as the site for your Advance Amphibious Assault Vehicle assembly and integration facility.

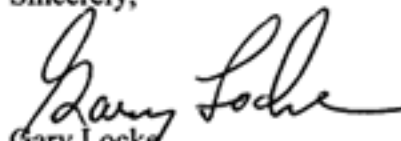
I believe Washington is the ideal location for this important endeavor. Our state has an outstanding history of achievement in defense-related projects, and is home to several hundred companies that have expertise in this industry. An exceptionally strong private and public partnership is in place to support your efforts, and a skilled and knowledgeable workforce is readily available to meet your needs.

I join with Grant County and the local community in pledging our assistance and intention to save you time and money. I have assembled a team of experts to facilitate this project and ensure that you experience a smooth transition into Washington State. We are committed to helping you succeed.

If you would like further information, please contact Peter McMillin, Managing Director of Business and Tourism Development for the Department of Community, Trade and Economic Development, at (360) 725-4172.

Again, I would be pleased to welcome you and your operations to Washington, and look forward to your favorable response.

Sincerely,


Gary Locke
Governor

cc: Cordis Colburn, Vice President of Government Relations, General Dynamics
Thomas Wierdsma, Operations Manager, Hensel Phelps Construction Company

